



株式会社イオンファンタジー

Aeon Fantasy Co., Ltd.

Company Overview

1) Company name Aeon Fantasy Co., Ltd.

2) Location 1-5-1 Nakase, Mihama-ku, Chiba-shi, Chiba

3) Establishment February 14, 1997

4) Capital 1,747 million yen

5) Shareholders Aeon Co., Ltd.: 62.58%, Others: 37.42%

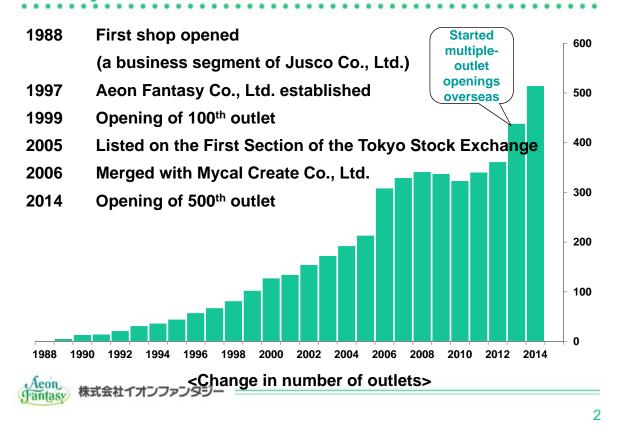
6) Listing First Section of the Tokyo Stock Exchange

7) Business Operation of amusement facilities and

indoor playgrounds in shopping centers



History



SUMMARY OF CONSOLIDATED FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED FEBRUARY 28, 2015



Consolidated Business Results for the Fiscal Year Ended February 28, 2015

■ Consolidated net sales increased 0.2% year on year, operating income increased 3.6% year on year, ordinary income increased 29.1% year on year, and net income increased 19.6% year on year.

Fiscal Year Ended February 28, 2015 (March 1, 2014 to February 28, 2015)

(million yen)

<Segment Information> (million yen)

	FY2013	FY2014	% change year-on- year
Net sales	46,541	46,632	+0.2%
Gross profit	5,466	5,667	+3.7%
Operating income	2,536	2,626	+3.6%
Ordinary income	2,645	3,415	+29.1%
Net income	1,117	1,336	+19.6%
Net income per share	61.60 yen	73.67 yen	Up 12.07 yen

	Domestic	Overseas
Net sales	41,179 (-6.7%)	5,497 (+121.0%)
Operating income	2,910 (-166)	-285 (+256)

Net sales: figures in parentheses show the year-onyear change.
Operating income: figures in parentheses show the

year-on-year increase.



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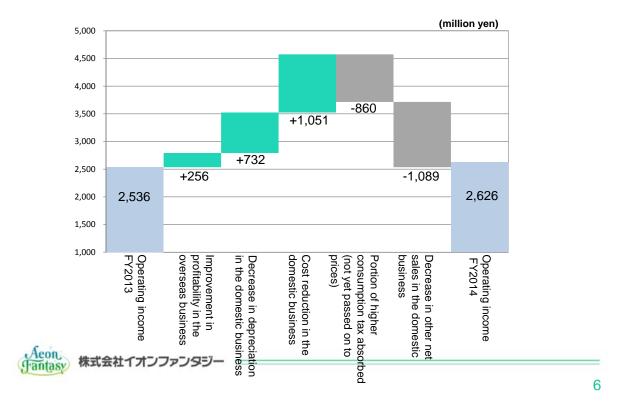
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Highlights for the Fiscal Year Ended February 28, 2015

Opening of new outlets on the largest scale ever	Opening of 82 outlets (12 outlets in Japan and 70 outlets abroad)
Success of a new business format	Opening of the outlet at Tokyo SKYTREE TOWN, called "Tokyo Kodomo-Ku, Kodomo-no-Yu" based on the concept of a public bath in "shitamachi."
Expansion of overseas procurement of amusement machines	After acquiring the demands from subsidiaries, production will be in the most suitable places. Reduction of investment by 600 million yen in FY2014.
Growth of China Business	Net sales and the number of outlets doubled compared FY2013. Improvement in the operating loss exceeded the plan. (improved by 219 million yen from FY2013.)
Growth of ASEAN Business	Establishment of a subsidiary and the opening of an outlet in the Philippines (May 2014). Opening of an outlet in Cambodia (June 2014). Establishment of a subsidiary in Indonesia (November 2014).

Analysis of Changes in Operating

■ Profits increased due to cost reduction and improved profitability in the overseas business



Consolidated Balance Sheet

■ Implemented active capital investments including an increase in the number of new outlets

Fiscal Year Ended February 28, 2015 (as of February 28, 2015)

(million yen, %)

		FY20	012	FY20	013	FY2014		Change
		Amount	Ratio	Amount	Ratio	Amount	Ratio	Change
Cur	rent ets	13,399	50.2%	11,238	40.2%	7,994	26.6%	(3,244)
Nor asse	n-current ets	13,284	49.8%	16,739	59.8%	22,051	73.4%	+5,311
Total	assets	26,684	100.0%	27,978	100.0%	30,045	100.0%	+2,066
	rent ilities	6,433	24.1%	7,032	25.1%	7,956	26.5%	+923
	n-current ilities	263	1.0%	327	1.2%	476	1.6%	+149
Total	liabilities	6,696	25.1%	7,359	26.3%	8,432	28.0%	+1,072
Total assets		19,988	74.9%	20,618	73.7%	21,612	71.9%	+993
	net assets abilities	26,684	100.0%	27,978	100.0%	30,045	100.0%	+2,066

<Major changes>

[•] Main decreases in current assets => Reduced deposits with affiliates as a result of an increase in capital investments (- 6.0 billion yen)

[・]Main increase in non-current assets => Increased property, plant and equipment as a result of an increase in capital investments (+5.0 billion yen) 株式会社イオンファンタジー

Consolidated Cash Flow Statements

Fiscal Year Ended February 28, 2015 (March 1, 2014 to February 28, 2015)

(million yen)

	FY2012	FY2013	FY2014	Change
Income before income taxes	3,446	2,544	3,013	+469
Depreciation	4,083	5,076	4,623	(453)
Income taxes paid	(1,803)	(1,336)	(1,721)	(384)
Cash flows from operating activities	6,152	6,674	4,061	(2,612)
Purchase of property, plant and equipment	(5,499)	(7,947)	(8,535)	(588)
Cash flows from investing activities	(5,672)	(8,023)	(3,122)	+4,900
Cash dividends paid	(580)	(815)	(544)	+271
Cash flows from financing activities	(580)	(820)	(394)	+425
Net increase (decrease) in cash and cash equivalents	(0)	(2,003)	123	+2,126
Cash and cash equivalents at beginning of period	4,326	5,250	3,246	(2,003)
Cash and cash equivalents at end of period	5,250	3,246	3,369	+123



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Number of Outlets (as of February 28, 2015)

	Mollyfantasy	Kidzooona	Others	Total
Japan	316	2	16 (15)	334 (15)
China	69 (4)	11		80 (4)
Malaysia	45	9	1	55
Thailand	18	19		37
Philippines		2		2
Vietnam	2 (2)	2 (2)		4 (4)
Cambodia	1 (1)	1 (1)		2 (2)
Overseas total	135 (7)	44 (3)	1	180 (10)
Total	451 (7)	46 (3)	17 (15)	514 (25)

Note: The figures in parentheses are included in the figures without parentheses, showing the number of outlets such as franchise businesses (including business partnership agreement, outsourcing agreement, and license agreement)



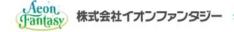
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SUMMARY OF KEY INITIATIVES FOR THE FISCAL YEAR ENDED FEBRUARY 28, 2015



Initiatives for FY2015/2

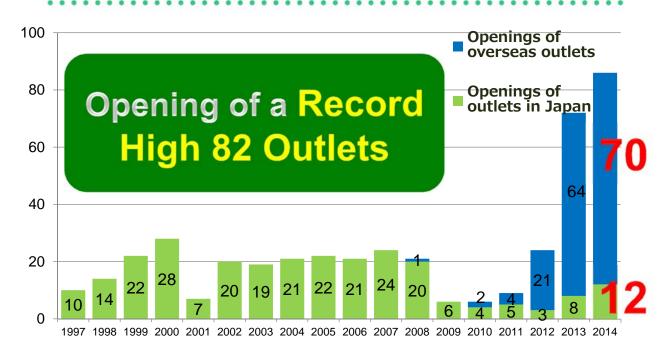
• Jan.	Started operations in Vietnam
· May	Received the "Mothers Selection Grand Prix" in Japan
· Jun.	Started operations in Cambodia
· Jul.	Started sales of character goods via the internet
· Aug.	Opened a new business format "Tokyo Kodomo-ku,
	Kodomo-no-Yu"
	Launched a new design of LaLa-chan
· Oct.	Started operations in the Philippines
· Nov.	Received the "Most Popular Chain Store Brand
	Award" in China
	Established a subsidiary in Indonesia
· Dec.	Released applications for smartphones
	Achieved 500 outlets in Japan and abroad



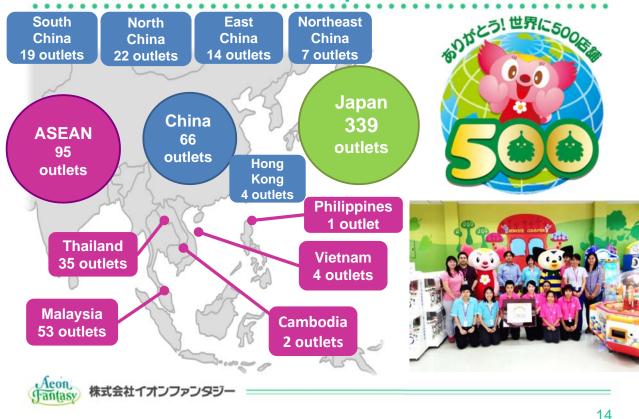
"Strategy Cycle" to Sustain Growth



Increase in the Number of Outlets



Achieved 500 Outlets in Japan and Abroad



Success of New Business Format

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Promotion of Character Brands

Launched a new design for "LaLa-Chan"



■ Video transmission



■ Publication of illustrated books



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Facilitation of Global Merchandising

(i) Find out the "fun things" in global markets



(ii) Gather demands from respective countries (500 outlets)





FY2015/2 => Reduction in investments amounting to 600 million yen

(iii) Carry out production in the most suitable places, considering production and logistics costs

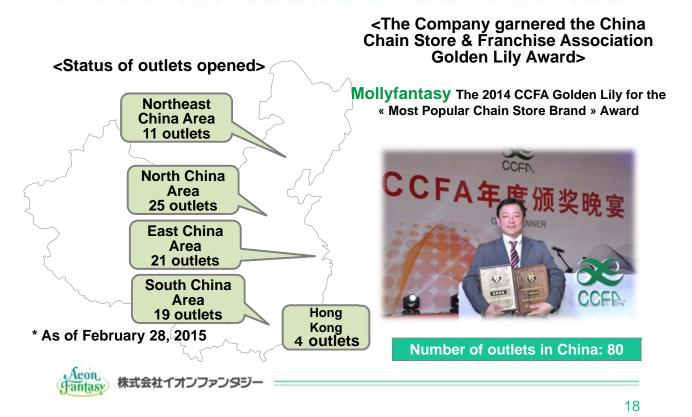


(iv) Facilitate simultaneous sales in Japan and abroad



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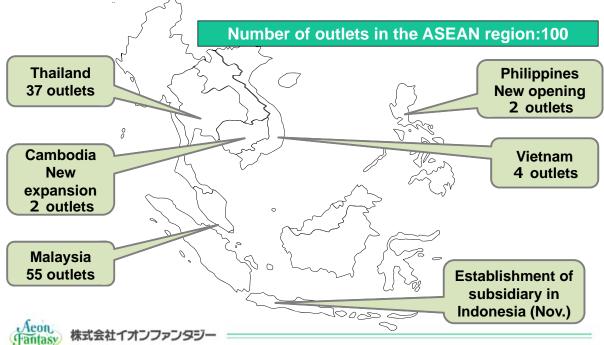
Growth of China Business



Business Expansion in the ASEAN Region

■ New outlets opened in Cambodia and Philippines.

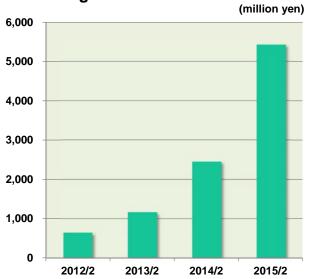
■ Preparations are being made to expand the number of outlets in Indonesia.



Overseas Business Results

- Overseas net sales doubled year on year
- Profitability improved in all three countries abroad

< Changes in annual net sales >



	China		Mala	Malaysia		Thailand	
	FY 2013	FY 2014*	FY 2013	FY 2014	FY 2013	FY 2014	
Net sales	1,085	3,531	1,176	1,475	198	470	
Profits of outlets	(112)	257	178	275	(7)	28	
SG&A expens es	351	501	115	128	85	94	
Operati ng income	(463)	(243)	63	147	(92)	(66)	
FY2013: Mar, 2013- Feb, 2014,FY2014: Mar, 2014- Feb, 2015							

*FY2014 for China: 14 months from Jan. 2014 through

Feb. 2015

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(million yen)

CONSOLIDATED EARNINGS FORECAST FOR THE FISCAL YEAR ENDING FEBRUARY 29, 2016



Management Integration with Fun Field

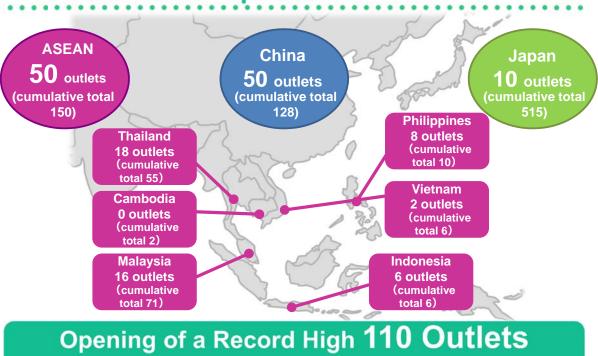
■ To be merged on June 1, 2015 ⇒ No. 1 in terms of sales in the amusement industry

	Ranking	Name of Company	Actual domestic sales (FY2013)
	—	Aeon Fantasy (after the merger)	¥56.1 billion
	1 st	Company N	¥46.5 billion
	- 2 nd	Aeon Fantasy	¥44.0 billion
	3 rd	Company S	¥43.2 billion
	4 th	Company R	¥34.9 billion
	5 th	Company A	¥16.6 billion
	6 th	Company W	¥13.9 billion
I	7 th	Fun Field	¥12.1 billion

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New Outlets to be Opened in FY2016/2



(cumulative total 793)

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Launch of New Theme Park-Type Playgrounds

Opening of "FANPEKKA", a Theme Park-Type Playground (1st outlet in Beijing, Grand opening on April 18)



Launch of New Theme Park-Type Playgrounds



Preliminary opening of the first outlet crowded with visitors

<The developer is a local subsidiary of IKEA in China>









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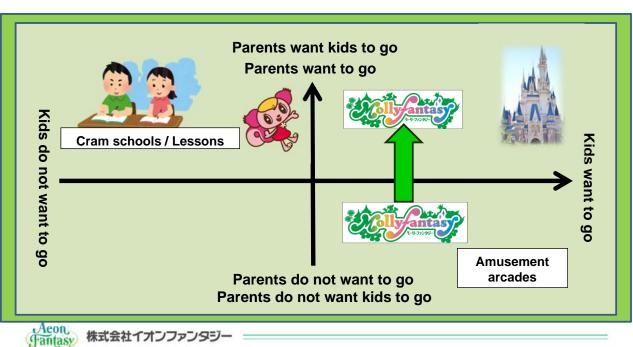
Development of Brand Strategies





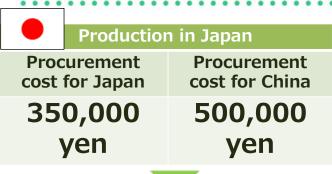
Development of Brand Strategies

Repositioning of Mollyfantasy



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Expansion of Overseas Procurement of Amusement Machines





Production in China Procurement Procurement cost for Japan cost for China 250,000 150,000

Introduced 130 units in 5 countries, achieving a cost reduction of 30 million yen



yen

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Expansion of Overseas Procurement of Amusement Machines

Reduction in the procurement cost of machines by facilitating global merchandising

yen

FY2015 Target: -700 million yen



Target sales of the procured machines to other companies

FY2015 Target: 200 million yen





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Consolidated Earnings Forecast for the Fiscal Year Ending February 29, 2016

Fiscal Year Ending February 29, 2016 (March 1, 2015 to February 29, 2016) on a consolidated basis

(million yen, %)

	FY2014 Results	FY2015 Forecasts	Year-on- year change(%)
Net sales	46,632	58,000	+24.4
Operating income	2,626	3,200	+21.8
Ordinary income	3,415	3,700	+8.3
Net income	1,336	1,580	+18.2
Net income per share	¥73.67	¥81.91	Up ¥ 8.24
Dividend per share	30 yen	30 yen	-



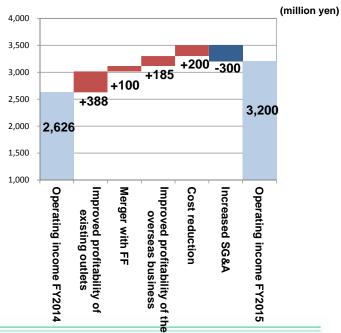
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Assumptions for Consolidated Earnings Forecast

<Segment Information>

<Analysis of Changes in Operating Income for the Fiscal Year Ending February 29, 2016>





EARNINGS FORECASTS ARE PREPARED BASED ON INFORMATION AVAILABLE AS OF THE DATE OF THE ANNOUNCEMENT OF THESE MATERIALS. ACTUAL BUSINESS RESULTS MAY DIFFER FROM THE ESTIMATED FIGURES DUE TO VARIOUS REASONS.



