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Stock code: 4343

April 27, 2026

(Start date of measures for providing information in electronic format: April 21, 2026)

AEON Fantasy Co., Ltd.

1-5-1, Nakase, Mihama-ku, Chiba-shi, Chiba

President and Representative Director: Tokuya Fujiwara

To the Shareholders of AEON Fantasy Co., Ltd.:

Notice of the 30th Ordinary General Meeting of Shareholders

We are pleased to announce the 30th Ordinary General Meeting of Shareholders of AEON Fantasy Co., Ltd. (the “Company”), to be held as described below:

The Company has taken measures upon convening this Ordinary General Meeting of Shareholders to provide information in electronic format. It has therefore posted the contents of this notice as “Notice of Convocation of the 30th Ordinary General Meeting of Shareholders” on the following website.

The Company’s website:

https://www.fantasy.co.jp/company/ircontent/stock_bond/stock_bond_08.html (in Japanese)

In addition to the above, the information is also posted on the following website.

Tokyo Stock Exchange (TSE) website:

<https://www2.jpx.co.jp/tseHpFront/JJK010010Action.do?Show=Show> (in Japanese)

(Please visit the TSE website listed above and enter the Company’s name or stock code to search, then select “Basic information” followed by “Documents for public inspection/PR information.”)

For those who will be attending the meeting in person, we request that you submit the enclosed Form for Exercising Voting Rights to a receptionist at the meeting venue. Those who will not attend may vote by postal mail or via the Internet, etc. Please exercise your voting rights no later than 6:00 p.m. on Wednesday, May 20, 2026, after reviewing the Reference Documents for the General Meeting of Shareholders under matters subject to measures for providing information in electronic format.

1. Date and Time: Thursday, May 21, 2026; 10:00 a.m.

2. Place: Multi-purpose hall, 3rd floor, AEON TOWER Annex
1-5-1, Nakase, Mihama-ku, Chiba-shi, Chiba
(Reception will open at 9:00 a.m.)

3. Objectives of Meeting

- Matters to be reported:**
1. Business Report and Consolidated Financial Statements for the 30th fiscal year (from March 1, 2025 to February 28, 2026) and Reports of Audit on the Consolidated Financial Statements by Financial Auditor and Audit & Supervisory Board
 2. Nonconsolidated Financial Statements for the 30th fiscal year (from March 1, 2025 to February 28, 2026)

Matters to be resolved:

- Agenda Item 1: Amendment to the Articles of Incorporation
- Agenda Item 2: Election of eight (8) Directors
- Agenda Item 3: Election of one (1) Audit & Supervisory Board Member

If revisions to the matters subject to measures for providing information in electronic format arise, a notice of the revisions and the details of the matters before and after the revisions will be posted on the Company's aforementioned website and the TSE website.

Reference Documents for the General Meeting of Shareholders

Agenda Item 1: Amendment to the Articles of Incorporation

1. Reason for proposal of amendment

Bearing in mind the digital progress of the whole society, the Company proposes necessary amendments to Article 10 of the current Articles of Incorporation to revitalize general meetings of shareholders and make the proceedings more efficient and smoother. This will also enable the meetings to be held flexibly in the event of large-scale disasters, including epidemics of infectious diseases or occurrences of natural disasters.

2. Details of amendment

The details of amendment are as follows.

(Underlined portions indicate amendments.)

Current Articles of Incorporation	Proposed Amendments
<p>Article 10 (Holding Period and Convener of General Meetings)</p> <p>1. The ordinary general meeting of shareholders of the Company shall be convened within three (3) months from the day following the last day of each fiscal year, and the extraordinary general meeting of shareholders shall be convened as necessary at any time.</p> <p style="text-align: center;">(Newly established)</p> <p>2. (Omitted)</p> <p>3. (Omitted)</p> <p style="text-align: center;"><u>(Newly established)</u></p>	<p>Article 10 (Holding Period and Convener of General Meetings)</p> <p>1. (Unchanged)</p> <p>2. <u>The Company may hold its general meeting of shareholders without a designated location for the meeting.</u></p> <p>3. (Unchanged)</p> <p>4. (Unchanged)</p> <p style="text-align: center;"><u>Supplementary Provisions</u></p> <p><u>Article 1</u></p> <p><u>The amendment to article 10 shall take effect only if the requirements specified by the order of the ministry of economy, trade and industry and the order of the ministry of justice are met and confirmation is obtained from the minister of economy, trade and industry and the minister of justice.</u></p> <p><u>2. These supplementary provisions shall be deleted from the Company's articles of incorporation on the date on which six months have elapsed from the effective date of this article (the effective date of this amendment to the articles of incorporation).</u></p>

Partial Amendment to the Details of the Proposed Changes (Announced on April 29, 2026)

Regarding this proposal, a partial amendment was made on April 29, 2026, following the dispatch of the Notice of Convocation, in order to clarify the effective date of the amendments to the Articles of Incorporation.

The double-underlined portions within "2. Details of the Amendments" above indicate the specific sections that have been amended.

Agenda Item 2: Election of eight (8) Directors

The terms of office of all seven (7) Directors will expire at the conclusion of this General Meeting of Shareholders. Accordingly, the Company proposes to elect eight (8) Directors.

The candidates for Directors are as follows.

(Procedures in the appointment of candidates for Directors.)

After deliberation by the Nomination and Remuneration Advisory Committee, of which an Outside Director is Chairperson, and Outside Directors form a majority of the members, the candidates for Directors are determined by the Board of Directors and submitted at this meeting.

1. Nobuyuki Fujiwara

Reelection

	Career summary, position and areas of responsibility in the Company, and significant concurrent positions outside the Company	
	<p>May 2004 Joined the Company</p> <p>Jan. 2012 Director and Senior General Manager, AEON Fantasy (Beijing) Co., Ltd. (currently known as AEON Fantasy (China) Co., Ltd.)</p> <p>Jan. 2013 President and Senior General Manager, AEON Fantasy (Beijing) Co., Ltd.</p> <p>Jan. 2014 President, AEON Fantasy (China) Co., Ltd.</p> <p>Sep. 2015 Head of China Business, the Company</p> <p>May 2017 Director, the Company</p> <p>May 2018 President and Representative Director, the Company</p> <p>Mar. 2021 Head of Service & Specialty Stores Businesses, AEON CO., LTD.</p> <p>May 2021 Chairman and Representative Director, the Company</p> <p>May 2021 Director, Mega Sports Co., LTD.</p> <p>May 2021 Director, G-FOOT CO, LTD.</p> <p>May 2021 Director, COX CO., LTD.</p> <p>May 2022 Director, the Company</p> <p>May 2022 Director and Chairman, Aeon Entertainment Co., Ltd.</p> <p>Mar. 2023 Head of Service Business, AEON CO., LTD.</p> <p>Mar. 2023 Representative Director and President, Aeon Entertainment Co., Ltd. (present post)</p> <p>May 2023 Chairman and Director, the Company (present post)</p> <p>May 2023 Director, AEON Eaheart CO., LTD.</p> <p>Apr. 2025 Director, Orange Food Court Co., Ltd. (present post)</p> <p>Mar. 2026 Officer of Entertainment Business, AEON CO., LTD. (present post)</p> <p>(Significant concurrent positions)</p> <p>Officer of Entertainment Business, AEON CO., LTD.</p> <p>Representative Director and President, Aeon Entertainment Co., Ltd.</p> <p>Director, Orange Food Court Co., LTD.</p>	<p>Date of birth</p> <p>Aug. 20, 1968</p> <p>Number of the Company's shares owned:</p> <p>5,900 shares</p>
<p>Reasons for selection as a candidate for Director</p>	<p>Nobuyuki Fujiwara has been involved in the area of overseas business for many years, and has promoted efforts to realize growth strategies. The Company proposes him as a candidate for reelection as Director as it deems he will apply his abundant experience and knowledge gained up until now to realize the growth strategies, and further contribute to improving corporate value.</p>	
<p>Conflicts of interest</p>	<p>No conflict of interest exists between the Company and Nobuyuki Fujiwara.</p>	


2. Tokuya Fujiwara

Reelection

 <p>Date of birth Jun. 5, 1970</p> <p>Number of the Company's shares owned: 9,900 shares</p>	Career summary, position and areas of responsibility in the Company, and significant concurrent positions outside the Company	
	Mar. 2000	Joined the Company
	Mar. 2008	Chief Manager of Machines Group, Merchandising Division, the Company
	Mar. 2009	Chief Manager of Medal Games Group, Merchandising Division, the Company
	Dec. 2010	Acting Senior General Manager of Merchandising Division, the Company
	Sep. 2011	Senior General Manager of Merchandising Division, the Company
	Mar. 2013	Senior General Manager of Merchandising Development Division, the Company
	May 2013	Director, the Company
	Mar. 2017	In charge of Global Merchandising and New Business Control, the Company
	May 2017	Managing Director, the Company
Mar. 2020	Head of Domestic Business and Senior General Manager of Amusement Business Division, the Company	
Mar. 2021	Head of Domestic Business, the Company	
May 2021	President and Representative Director, the Company (present post)	
May 2023	Director, Aeon Entertainment Co., Ltd.	
Reasons for selection as a candidate for Director	Tokuya Fujiwara has been involved in the area of merchandising and sales for many years, and has promoted efforts to realize merchandising and domestic business strategies. The Company proposes him as a candidate for reelection as Director as it deems he will apply his abundant experience and knowledge gained up until now to realize strategies for business growth for the Company overall and further contribute to improving corporate value.	
Conflicts of interest	No conflict of interest exists between the Company and Tokuya Fujiwara.	

3. Yoshinori Iseki

Reelection

	Career summary, position and areas of responsibility in the Company, and significant concurrent positions outside the Company
Date of birth Jul. 8, 1967	Apr. 1990 Joined The Daiei, Inc.
Number of the Company's shares owned: 1,200 shares	Apr. 1995 Joined The Daiei Leisure Land, Inc. (currently known as the Company)
	Sep. 2006 General Manager of Business Management Department, Fun Field Co., Ltd. (currently known as the Company)
	Sep. 2014 General Manager of Business Planning Department, Fun Field Co., Ltd.
	Jun. 2015 Acting General Manager of President's Office, the Company
	Mar. 2016 General Manager of Public Relations and Investor Relations, the Company
	Mar. 2017 Acting Senior General Manager of Financial Affairs & Administrative Division, the Company
	Sep. 2017 Senior General Manager of Financial Affairs & Administrative Division, the Company
	Mar. 2018 Senior General Manager of Financial Affairs Division, the Company
	May 2019 Director, the Company
	May 2021 Managing Director in charge of Management Control, Senior General Manager of Financial Affairs Division and Officer of Risk Management, the Company
	Mar. 2022 Managing Director in charge of Management Control and Officer of Risk Management, the Company
	May 2022 Director, Managing Executive Officer in charge of Management Control and Officer of Risk Management, the Company
	May 2025 Director, Senior Managing Executive Officer in charge of Management Control and Officer of Risk Management, the Company (present post)
Reasons for selection as a candidate for Director	<p>Yoshinori Iseki has been involved in the areas of bookkeeping, control, public relations and investor relations for many years, and currently executes operations of financial affairs, personnel, general affairs, risk management, etc. The Company proposes him as a candidate for reelection as Director as it deems he will apply his abundant experience and knowledge gained up until now to realize financial strategies and further contribute to strengthening corporate governance and improving corporate value.</p>
Conflicts of interest	<p>No conflict of interest exists between the Company and Yoshinori Iseki.</p>


4. Yoshihiro Tamura

Reelection

	Career summary, position and areas of responsibility in the Company, and significant concurrent positions outside the Company
Date of birth May 5, 1968	Dec. 1993 Joined Jusco Co., Ltd. (currently known as AEON CO., LTD.)
Number of the Company's shares owned: 8,100 shares	Mar. 2008 Chief Manager of Keihin (Prize) Group, Merchandising Division, the Company
	Feb. 2011 Senior General Manager of West Japan Business Division, the Company
	May 2012 Director, the Company (present post)
	Dec. 2013 Senior General Manager of West Japan Store Operations Division and Senior General Manager of New Business Development Division, the Company
	May 2014 In charge of Store Operations Control and Senior General Manager of New Business Development Division, the Company
	Sep. 2015 Senior General Manager of Sales Planning Division, the Company
	May 2016 In charge of Store Operations Control, the Company
	May 2017 Senior General Manager of Business Development Division, the Company
	Mar. 2022 In charge of Merchandising Development Control and Senior General Manager of Business Development Division, the Company
	May 2022 Executive Officer in charge of Merchandising Development Control and Senior General Manager of Business Development Division, the Company
	Mar. 2024 Executive Officer and Head of Domestic Business, the Company
	Mar. 2026 Executive Officer and Head of Overseas Business, the Company (present post)
	Mar. 2026 Director, AEON Fantasy (China) Co., Ltd. (present post)
	Mar. 2026 Director, AEON Fantasy (Thailand) Co., Ltd. (present post)
	Mar. 2026 Director, PT. AEON FANTASY INDONESIA (present post)
	Mar. 2026 Director, AEON FANTASY GROUP PHILIPPINES, INC. (present post)
	Mar. 2026 Director and Chairman, AEON FANTASY (MALAYSIA) SDN. BHD. (present post)
	(Significant concurrent positions) Director, AEON Fantasy (China) Co., Ltd. Director and Chairman, AEON FANTASY (MALAYSIA) SDN. BHD. Director, AEON Fantasy (Thailand) Co., Ltd. Director, PT. AEON FANTASY INDONESIA Director, AEON FANTASY GROUP PHILIPPINES, INC.
Reasons for selection as a candidate for Director	Yoshihiro Tamura has been involved in areas such as merchandising, development, and store operations for many years. Currently, as the person responsible overall for the overseas businesses, he has been promoting efforts to realize growth strategies. The Company proposes him as a candidate for reelection as Director as it deems he will apply his abundant experience and knowledge gained up until now to realize strategies for business growth and further contribute to improving corporate value.
Conflicts of interest	No conflict of interest exists between the Company and Yoshihiro Tamura.


5. Li Shuang

New election

 <p>Date of birth Oct. 10, 1981</p> <p>Number of the Company's shares owned: -shares</p>	<p>Career summary, position and areas of responsibility in the Company, and significant concurrent positions outside the Company</p> <p>Mar. 2012 Joined AEON Fantasy (Beijing) Co., Ltd. (currently known as AEON Fantasy (China) Co., Ltd.)</p> <p>Jan. 2014 Senior General Manager of Sales Division AEON Fantasy (China) Co., Ltd.</p> <p>Sep. 2015 Senior General Manager of New Business Development Division, AEON Fantasy (China) Co., Ltd.</p> <p>Jun. 2016 Acting General Manager of New Business Promotion Group, the Company</p> <p>Mar. 2018 Acting General Manager of Human Resources Group, the Company</p> <p>Mar. 2019 General Manager of Human Resources Group, the Company</p> <p>May 2021 Senior General Manager of Human Resources & General Affairs Division and in charge of Diversity, the Company</p> <p>Mar. 2022 Senior General Manager of Human Resources & General Affairs Division, the Company</p> <p>May 2022 Executive Officer and Senior General Manager of Human Resources & General Affairs Division, the Company (present post)</p>
<p>Reasons for selection as a candidate for Director</p>	<p>Li Shuang has been involved in the areas of sales and new business at our overseas subsidiaries, and currently executes operations of personnel, general affairs, risk management, etc. as Senior General Manager of Human Resources & General Affairs Department in Japan. The Company proposes her as a candidate for Director as it deems she will apply her abundant experience and knowledge gained up until now to promote diversity, equity and inclusion and realize human capital management, thereby contributing to enhancing global corporate value.</p>
<p>Conflicts of interest</p>	<p>No conflict of interest exists between the Company and Li Shuang.</p>


6. Mami Yamashita

Reelection	Candidate for Outside Director	Candidate for Independent Officer	Number of years served as Outside Director: 4 years
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	Career summary, position and areas of responsibility in the Company, and significant concurrent positions outside the Company
<p>Date of birth May 23, 1978</p> <p>Number of the Company's shares owned: -shares</p>	<p>Apr. 2001 Joined NEC Corporation</p> <p>Aug. 2006 In charge of Credit Sales, Bond Sales Division, JPMorgan Securities Japan Co., Ltd.</p> <p>Nov. 2007 Group Manager, Business Promotion Department, The Risk Data Bank of Japan, Limited</p> <p>Dec. 2013 Representative Director and President, Kokoruku, Inc. (present post)</p> <p>Feb. 2017 Board Member, General Incorporated Association Learning Journey</p> <p>Jun. 2018 Outside Director, HONDA TSUSHIN KOGYO CO., LTD.</p> <p>May 2022 Outside Director, the Company (present post)</p> <p>Jun. 2024 Outside Director, Sumitomo Mitsui Construction Co., Ltd. (present post)</p> <p>Jun. 2024 Outside Director, NAC CO., LTD. (present post)</p> <p>(Significant concurrent positions)</p> <p>Representative Director and President, Kokoruku, Inc.</p> <p>Outside Director, Sumitomo Mitsui Construction Co., Ltd.</p> <p>Outside Director, NAC CO., LTD.</p>
<p>Reasons for selection as a candidate for Outside Director and expected roles</p>	<p>Mami Yamashita has been active as a senior manager for many years, and possesses an extremely abundant amount of experience and knowledge related to starting a business and management. The Company proposes her as a candidate for reelection as Outside Director as it deems she will provide a high level of guidance and advice regarding overseas development and new businesses, which are indispensable for the future growth of the Company as she has a high level of understanding concerning international business and an advanced ability to analyze information in Japan and overseas because of her experience studying abroad and working at an American investment bank.</p>
<p>Conflicts of interest</p>	<p>No conflict of interest exists between the Company and Mami Yamashita.</p>


7. Chisaki Kusajima

Reelection	Candidate for Outside Director	Candidate for Independent Officer	Number of years served as Outside Director: 3 years
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	Career summary, position and areas of responsibility in the Company, and significant concurrent positions outside the Company
<p>Date of birth Apr. 8, 1965</p> <p>Number of the Company's shares owned: -shares</p>	<p>Apr. 1988 Joined SEGA Enterprises, Ltd. (currently known as SEGA CORPORATION)</p> <p>Jan. 2011 General Manager of Information System Department, Corporate Headquarters, SEGA CORPORATION</p> <p>Sep. 2018 Representative Director, Wiz Sophia Co., Ltd. (present post)</p> <p>Jun. 2019 Outside Director, Syuppin Co., Ltd. (present post)</p> <p>May 2023 Outside Director, the Company (present post)</p> <p>May 2025 Outside Director, CAN DO CO., LTD. (present post)</p> <p>(Significant concurrent positions)</p> <p>Representative Director, Wiz Sophia Co., Ltd.</p> <p>Outside Director, Syuppin Co., Ltd.</p> <p>Outside Director, CAN DO CO., LTD.</p>
<p>Reasons for selection as a candidate for Outside Director and expected roles</p>	<p>Chisaki Kusajima has overseen a wide range of IT-related operations for many years, and has played a significant role in the development of several systems. Subsequently, she founded her own business as an independent IT consultant and has gained substantial management experience and knowledge. The Company proposes her as a candidate for reelection as Outside Director as it deems she will provide a high level of guidance and advice regarding the promotion of DX and business expansion in the online field, which are indispensable for the future growth of the Company as she has a high-level understanding of the amusement industry.</p>
<p>Conflicts of interest</p>	<p>No conflict of interest exists between the Company and Chisaki Kusajima.</p>

8. Masahiko Saito

Reelection	Candidate for Outside Director	Candidate for Independent Officer	Number of years served as Outside Director: 2 years
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	Career summary, position and areas of responsibility in the Company, and significant concurrent positions outside the Company		
<p>Date of birth Apr. 1, 1962</p> <p>Number of the Company's shares owned: -shares</p>	<p>Apr. 1984 Joined Fuji Xerox Co., Ltd. (currently known as FUJIFILM Business Innovation Corp.)</p> <p>Apr. 2004 General Manager of Marketing Department, Overseas Sales Division, Fuji Xerox Co., Ltd.</p> <p>Apr. 2008 President, Fuji Xerox Asia Pacific Pte. Ltd. (Malaysia Operations)</p> <p>Apr. 2008 President, Fuji Xerox Malaysia Sdn.Bhd.</p> <p>Oct. 2012 General Manager of Sales Promotion Department, Global Services Business Division, Fuji Xerox Malaysia Sdn.Bhd.</p> <p>Apr. 2017 General Manager of Business Management Promotion Department, a group company of Fuji Xerox Malaysia Sdn.Bhd.</p> <p>Jul. 2019 General Manager of New Growth Business Creation Department, Fuji Xerox Malaysia Sdn.Bhd.</p> <p>May 2022 Senior Advisor of Office of the Audit & Supervisory Board, FUJIFILM Holdings Corporation</p> <p>May 2024 Outside Director, the Company (present post)</p> <p>Jun. 2025 Standing Audit & Supervisory Board Member, PAPYLESS CO., LTD. (present post)</p> <p>(Significant concurrent positions)</p> <p>Standing Audit & Supervisory Board Member, PAPYLESS CO., LTD.</p>		
Reasons for selection as a candidate for Outside Director and expected roles	<p>Masahiko Saito possesses abundant experience and knowledge in marketing and overseas business, having previously been posted to the US and subsequently to Asia, China, and Oceania as Regional Head of Product Marketing, before serving as president of a local sales company in Malaysia. He has also worked to strengthen business management and governance in foreign and domestic subsidiaries, and has supported the improvement of management issues at each company. The Company proposes him as a candidate for reelection as Outside Director as it deems he will provide a high level of guidance and advice on overseas expansion, business diversification, and corporate governance, which will be essential to the Company's future growth.</p>		
Conflicts of interest	<p>No conflict of interest exists between the Company and Masahiko Saito.</p>		

- (Note 1) The Company's parent company AEON CO., LTD. has taken out a directors and officers liability insurance policy with an insurance company with all of the officers of the group companies included as the insureds as provided for in Article 430-3, paragraph 1 of the Companies Act, and the Company pays its share of part of the insurance premiums as one of those companies. The policy is expected to continue and be renewed going forward. If each candidate is elected and assumes office as Director, each of them will be an insured under the policy. The policy covers losses, such as damages and litigation expenses incurred by the insureds for liability for damages of Directors and Audit & Supervisory Board Members toward third parties or the Company, but does not cover them if caused by intent or gross negligence.
- (Note 2) The Company has notified the Tokyo Stock Exchange of the elections of Mami Yamashita, Chisaki Kusajima and Masahiko Saito, as Independent Officers pursuant to Regulations of the Tokyo Stock Exchange. If their reelections are approved, the Company plans to maintain their positions as Independent Officers.
- (Note 3) The Company has entered into an agreement with Mami Yamashita, Chisaki Kusajima and Masahiko Saito that limits the liability for damages under Article 423, paragraph 1 of the Companies Act, to the extent stipulated by laws and regulations, provided that candidates have performed their duties in good faith and without gross negligence. If their reelections are approved, the Company will continue the said agreement with them.
- (Note 4) Number of years served as Outside Director is the number of years as of the end of this General Meeting of Shareholders.
- (Note 5) The information in "Career summary and position in the Company, and significant concurrent positions outside the Company" above includes the respective candidate's positions and responsibilities at the Company's parent company AEON CO., LTD., or at AEON CO., LTD.'s subsidiaries held concurrently at present or during the past ten years while serving as a business executive at the Company.

Agenda Item 3: Election of one (1) Audit & Supervisory Board Member

Audit & Supervisory Board Member Katsuyoshi Noguchi will retire from office at the conclusion of this General Meeting of Shareholders due to his resignation. Accordingly, the Company proposes to elect one (1) Audit & Supervisory Board Member. As provided for in the Articles of Incorporation, the term of office shall be the remaining term of the predecessor.


The candidate for Audit & Supervisory Board Member is as follows.

(Procedures in the appointment of candidates for Audit & Supervisory Board Members.)

After deliberation by the Nomination and Remuneration Advisory Committee, of which an Outside Director is Chairperson, and Outside Directors form a majority of the members, the consent of the Audit & Supervisory Board is obtained, and the candidates for Audit & Supervisory Board Members are determined by the Board of Directors and submitted at this meeting.

Hiroshi Yokoyama

New election

 <p>Date of birth May 29, 1964</p> <p>Number of the Company's shares owned: -shares</p>	Career summary and position in the Company, and significant concurrent positions outside the Company	
	Apr. 1987	Joined The Chuo Trust & Banking Co., Ltd. (currently known as Sumitomo Mitsui Trust Bank, Limited)
	Apr. 2004	Manager of Finance Group, Finance & Accounting Department, Administration Division, AEON Mall Co., Ltd.
	Aug. 2007	General Manager of Finance & Accounting Department, Administration Division, AEON Mall Co., Ltd.
	May 2013	General Manager of Finance & Accounting Management Department, Administration Division, AEON Mall Co., Ltd.
	Apr. 2017	General Manager of Development Planning Management Department, Development Division, AEON Mall Co., Ltd.
	May 2017	Director, General Manager of Development Planning Management Department, AEON Mall Co., Ltd.
	Apr. 2021	Director, Senior General Manager of Finance & Accounting Division, AEON Mall Co., Ltd.
	May 2021	Managing Director, Senior General Manager of Finance & Accounting Division, AEON Mall Co., Ltd.
	Apr. 2023	Managing Director, in charge of Finance & Accounting, AEON Mall Co., Ltd.
Apr. 2024	Project Leader of Profit Structure Reform PT, AEON CO., LTD.	
Mar. 2025	General Manager of Business Structure Reform Department, AEON CO., LTD. (present post)	
Reasons for selection as a candidate for Audit & Supervisory Board Member	Hiroshi Yokoyama has gained insights in real estate related matters from his previous positions. Since joining AEON Mall Co., Ltd., he has been engaged in financial and development operations. The Company proposes him as a candidate for election as an Audit & Supervisory Board Member, as it expects him to provide supervision of overall management and valuable advice, leveraging his ability to execute financial strategies such as investment decisions based on real estate development experience and strengthening cash flow.	
Conflicts of interest	No conflict of interest exists between the Company and Hiroshi Yokoyama.	

(Note 1) The Company has taken out a directors and officers liability insurance policy with an insurance company, with all Audit & Supervisory Board Members included as the insureds. This policy will cover damages that may arise from the execution of their duties or claims pertaining to the pursuit of such liability, which the insured may incur. Additionally, the insurance premiums for this policy are fully paid by the Company, and the policy will be renewed with similar terms and conditions at the next renewal. If the election of Hiroshi Yokoyama is approved and adopted, the Company plans to enter into a policy of the same content with him.

(Reference) Skill matrix

	Name	Out-side	Inde-pen-dent	Experience/ knowledge							
				Corporate management	Legal/ risk management	Personnel/ labor	Finance	IT/ digital	Sales/ marketing	Global experience	New business
Director	Nobuyuki Fujiwara			●					●	●	●
	Tokuya Fujiwara			●					●	●	●
	Yoshinori Iseki				●	●	●	●			
	Yoshihiro Tamura								●		●
	Li Shuang				●	●			●	●	●
	Mami Yamashita	○	○	●	●				●		●
	Chisaki Kusajima	○	○	●				●			
	Masahiko Saito	○	○	●	●				●	●	●
Audit & Supervisory Board Member	Masanori Kawaguchi	○		●			●	●			●
	Shigeji Sugimoto	○	○		●		●				
	Shion Okamoto	○	○		●		●			●	
	Hiroshi Yokoyama						●				

(Note) The above table does not show all of the experience and knowledge held by officers, but presents the main areas.